

6<sup>th</sup> European Conference of the International Federation for Medical and Biological Engineering



## Disaster Management Challenges for Clinical/Biomedical Engineering Professions

## Program Elements and Innovation Resources Dubrovnik, Croatia

September 7-11, 2014

Fred Hosea III, Ph.D.



- This presentation is only illustrative of certain possibilities. It is not authoritative, exhaustive, definitive or scientifically based.
- Depending on your country, there may already be large organizational, professional, and budgetary infrastructures in place that are dedicated fulltime to Disaster Management. Get to know them, and take advantage of working with them.

The more homework you do, the better you will understand what kind of contributions you and your organization can make, to fill gaps and to advance the field.

### Caveats

- Do drills regularly, and incorporate Disaster Mgt. tools and processes into your normal daily activities to increase your skill and readiness.
- Don't just plan for small, local events that you can manage successfully. "Test to Fail" so you can discover weaknesses in your program and in your wider system relations.
- Make contingency plans, in case high tech fails, staff members are absent, communication is down, and the disaster occurs at inconvenient times and places.



The Scope of Readiness required for Disaster Management is vast ...

from Category 5 hurricanes to microscopic anthrax bacteria, H5N1 viruses, and Ebola...

Caring for the individual, city, region, to international regions ...

Despite years of effort, most governments, businesses, professions, and citizens are poorly prepared.

http://www.macleans.ca/wp-content/uploads/2014/03/Ebola-story.jpeg

### What are some causes of DISASTERS?

Nature

- Ignorance
- False expertise

Technology failure

- Optimistic/faulty assumptions
- Hostility (ethnic, political, economic, religious, national)

Deception

- Failure to prepare
- Failure to respond
- Inadequate physical infrastructure and human resources
- Human error
- Terrorist acts
- Economic fraud, criminality
- Political motivations

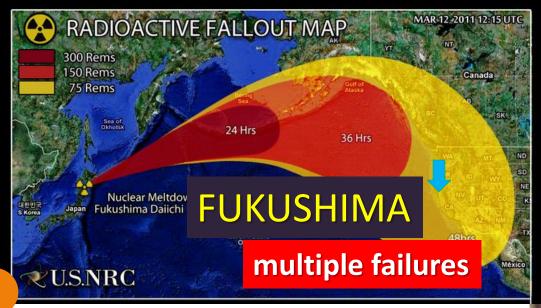
... and how can we possibly prepare for so many different risks with so many causes?

Etc.....

## KATRINA

faulty levee construction failure to evacuate inexperienced leaders **CHERNOBYL** 

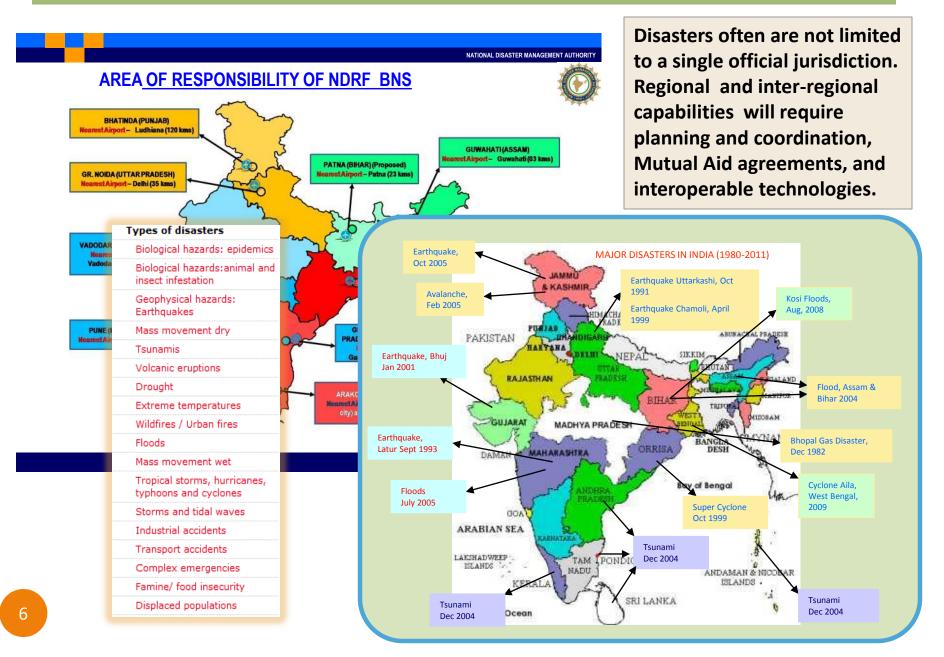
## reactor design human factors



## BHOPAL

negligent design no alarms

### Jurisdisctions and Resources often do not match Risk areas



#### DOES THIS QUALIFY AS A DISASTER ? Some disasters are caused by business experts and credit-rating agencies following financial incentives to intentionally mis-calculate Risk... $\Pr[\mathbf{T}_{A} < 1, \mathbf{T}_{B} < 1] = \phi_{2}(\phi^{-1}(\mathbf{F}_{A}(1)), \phi^{-1}(\mathbf{F}_{B}(1)), \gamma)$ Expertise?? Here's what killed your 401(k) David X. Li's Gaussian copula function as first published in 2000. Investors exploited it as a quick-and fatally flawed-way to assess risk. A shorter version appears on this ...faulty or deceptive expertise in assessing risk impacts millions ... Probability Survival times Equality Specifically, this is a joint default The amount of time between now A dangerously precise concept, n A and B car 🖿 THE WALL STREET JOURNAL. ror. to default. II IMPACTS ON HEALTHCARE: lants 1 a concept in 😱 ıat AIG, Lehman Shock Hits World Markets bankruptcy hat charts wl cutting of services AIG Faces ne's life expec Cash Crisis As Stock international destabilization use dies. Dives 61% foreclosure, eviction layoff and unemployment ution fund substance abuse abilities of ho e likely to sur 🔹 crime Dow plunges **Old-School Banks Emerge** 504 points What's News-Atop New World of Finance not certainti $\mathbf{nt}$ domestic violence Insurance giant nighly rous: Small teeters on brink homelessness lations may ] . This de-regulation uch more ris • medical indigence ade indicates. )le. • destitution depression ٠ suicide



## **Chronic Starvation**

multiple causes often not prioritized as a disaster

et cetera .....

photo by Filipe Moreira

### Key Points for Biomedical and Clinical Engineering professions

- Many social institutions around the world have devoted years to planning, preparing, responding, and recovering from disasters. Many of these plans are outdated, poorly communicated, based on obsolete assumptions and roles, and fail to take advantage of new technologies.
- As the next generation of clinical technologies emerge, there will be many **new**, gray areas of professional practice and new responsibilities that will need to be evaluated and assigned to the most appropriate professional group.
- Disaster Management is one area among several where the models and technologies of healthcare where Biomedical and Clinical Engineering professions have significant leadership opportunities.
- Biomedical and Clinical Engineering professions are often the best informed and most experienced professionals to provide expertise in:
  - Managing the lifecycle of medical devices and systems
  - Understanding clinical workflow vulnerabilities and pragmatic alternatives
  - Managing supply-chain/vendor/manufacturer relations
  - Collegial relations with doctors and nurses
- Biomedical and Clinical Engineering professions will need to expand and update their scopes of practice, their skillsets, their training and service models and their

- This presentation will present an overview of selected organizational and informational resources for Disaster Management, and identify several promising technological innovations that can improve our ability to prepare for disasters, and provide continuity of care when they occur. The field is huge, and careful work is needed to avoid being overwhelmed by the scope of the challenges.
- Because of the great variation of disaster types, distribution of government and institutional resources, and socio-economic history, it will be necessary for each hospital/clinic to do its own assessment and plans, using the current models and checklists as reference points, to develop the skills, plans, and working alliances best suited to each location.
- Significant resources are currently available at little to no-cost via public/non-profit programs, government grants, open source software and the internet. We don't have to re-invent the wheel.

leadership roles.

How many people here today have Disaster Mgt experience?

## For your Safety, please fasten your seat belt .....







International Red Cross and Red Crescent Meetings Nairobi, 18 - 25 November 2009

# **Institutional Resources**



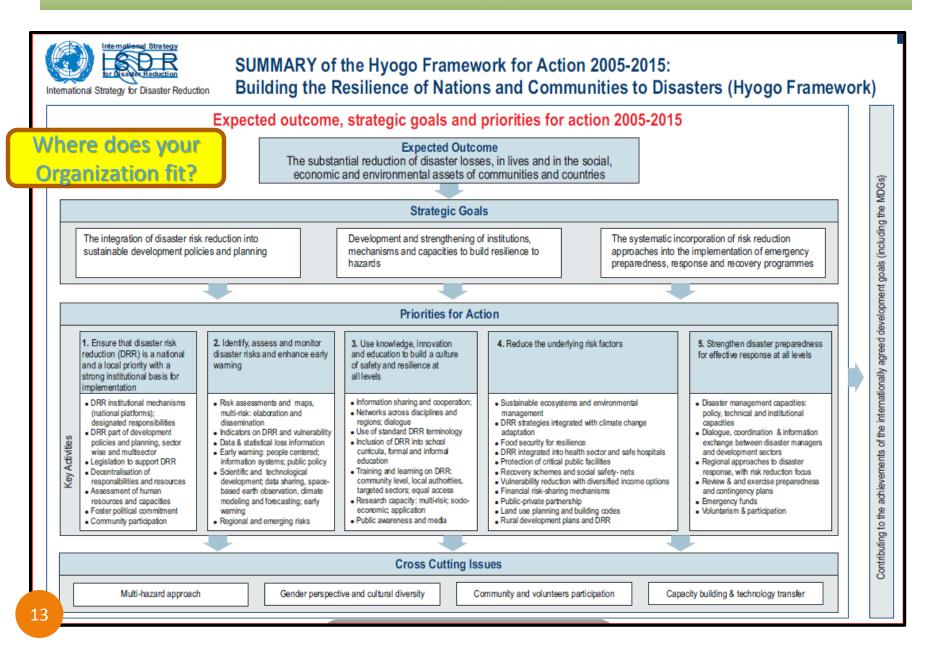


http://cutcaster.com/photo/100708152-Orange-Medical-Science-Futuristic-Technology-Abstract/

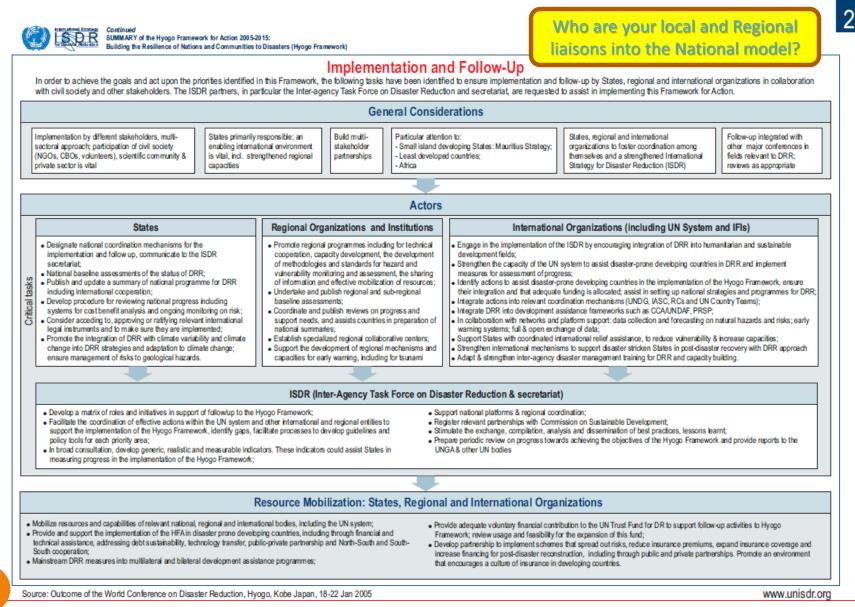
### United Nations Inter-agency Clusters support the Disaster Mgt. cycle



### **United Nations Hyogo Framework**



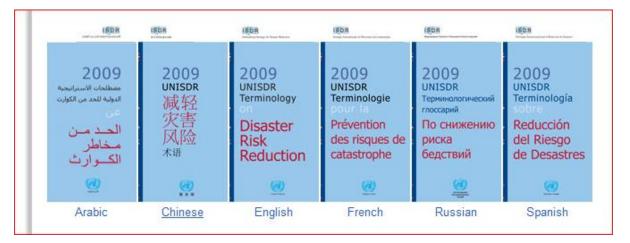
### **United Nations Hyogo Framework**



### **United Nations Terminology guide**

UNISDR developed these basic definitions on disaster risk reduction to promote a common understanding on the subject for use by the public, authorities and practitioners.

The terms are based on a broad consideration of different international sources. Feedback from specialists and other practitioners to improve these definitions will be most welcome.





### http://www.unisdr.org/we/inform/terminology

### **Global Disaster Alert and Coordination System**



GDACS is a cooperation framework between the United Nations, the European Commission and disaster managers worldwide to improve alerts, information exchange and coordination in the first phase after major sudden-onset disasters.

#### United Nations and the European Commission



Global Disaster Alert and Coordination System

HOME ALERTS VIRTUAL OSOCC	DATA, MAPS & SATELLITE IMAGERY S	CIENCE PORTAL ABOUT GDACS	
Latest disaster alerts	Current emergencies	News about GDACS	Members
EARTHQUAKES	OPEN EMERGENCIES	LATEST NEWS	LOG IN
We Nicaragua (4.6M) 30 Aug 10:31UTC			Username 🗶
Tajikistan (4.8M) 29 Aug 01:04UTC			
Guatemala (5.2M) 28 Aug 08:27UTC			Password ¥
Talaud Islands, Indonesia (4.6M) 27 Aug 22:16UTC			Log into Virtual OSOCC
Southern Xinjiang, China (4.6M) 27 Aug 14:05UTC			Disaster alert account
Syrian Arab Republic (4.7M) 27 Aug 10:02UTC			To create an account, log in without username.
Timor Region (4.7M) 26 Aug 23:58UTC			1
Papua New Guinea (4.8M) 28 Aug 18:16UTC	Overview map of latest disaster alerts		
Iran, Islamic Republic of (4.9M) 28 Aug 04:11UTC		N.P. Asi	Same Care
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KARINA-14 Off shore (130.4km/h) 27 Aug 03:00UTC			and the second s
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Disasters in past 4 days.		8	

### http://www.gdacs.org/

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### **UN ORGANIZATIONAL RESOURCES**

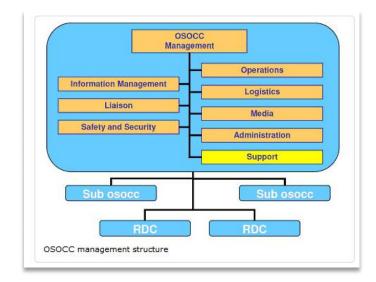
An OSOCC is set up to help local authorities in a disaster-affected country to coordinate international relief. Following a disaster, the OSOCC is established as soon as possible by the first arriving international urban search-and-rescue team or United Nations Disaster Assessment and Coordination team deployed by OCHA.

An OSOCC has three primary objectives:

To be a link between international responders and the Government of the affected country.

To provide a system for coordinating and facilitating the activities of international relief efforts at a disaster site, notably following an earthquake, where the coordination of many international USAR teams is critical to ensure optimal rescue efforts.

To provide a platform for cooperation, coordination and information management among international humanitarian agencies.



#### **Coordination Tools**

- Cluster Coordination
- Surge Capacity
- UNDAC
- INSARAG
- OSOCC & RDC
- Logistics Support
- Humanitarian Civil-Military Coordination
- Needs Assessment
- Environmental Emergencies

### **United Nations Risk Reduction Framework**



CADRI is an inter-agency initiative whose mission is to expand existing efforts to develop robust and sustainable capacity for disaster risk reduction worldwide. We cooperate with national and local governments, UN entities, NGOs and other international organizations to advance the five priorities of the Hyogo Framework for Action.

### **CADRI** core organizations

Our core organizations are the United Nations Development Programme (UNDP), the United Nations International Strategy for Disaster Reduction (UNISDR secretariat), and the United Nations Office for the Coordination of Humanitarian Affairs (OCHA).

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#### UNDP

UNDP is a global development network: through this network the UN advocates for change and connects countries to knowledge, experience and resources to help their people build better lives.

View UNDP

#### UNISDR



UNISDR is the inter-agency secretariat of the International Strategy for Disaster Reduction (ISDR). The ISDR system includes all DRR institutions, organizations and practitioners.

View UNISDR



### OCHA

OCHA is an entity within the United Nations Secretariat whose role is to strengthen the international community's collective effort, particularly the United Nations System, to make emergency response more effective.

### **United States: National Incident Managent System - NIMS**

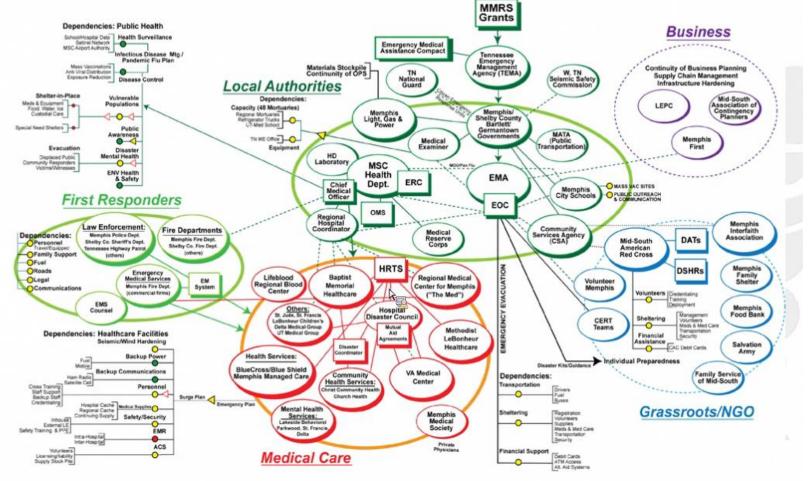
#### **NIMS Resource Center**

Information & Documents		NIMS Implementation & Compliance Guidance		
About the National Incident Management System (NIMS) NIMS Document [2.7MB PDF] NIMS Brochure [2.3MB PDF]		Implementation and Compliance Guidance by FY Implementation and Compliance Guidance for Stakeholders NIMS Compliance Assistance Support Tool (NIMSCAST)		
National Response Framework Resource Center Related Guides, Annexes & Documents		Grants Information		
NIMS Rollout Materials	•			
NIMS Components		Briefings, Training & Other Resources		
Preparedness	~	NIMS Briefings		
Communications & Information Management		NIMS Alerts and FAQs 🛛 🗸 🗸		
Resource Management	-	NIMS Training		
Command & Management		ICS Resource Center		
Incident Command System	•	Smart Practices & Lessons Learned		
Multiagency Coordination Systems	V	Forms/Job Aids, Tools & Templates		
Public Information	•	Glossary/Acronyms		
Ongoing Management & Maintenance		Additional Resources		

TRAIN

ORGANIZE/ EQUIP

## Community Relationships: Health Security Taxonomy

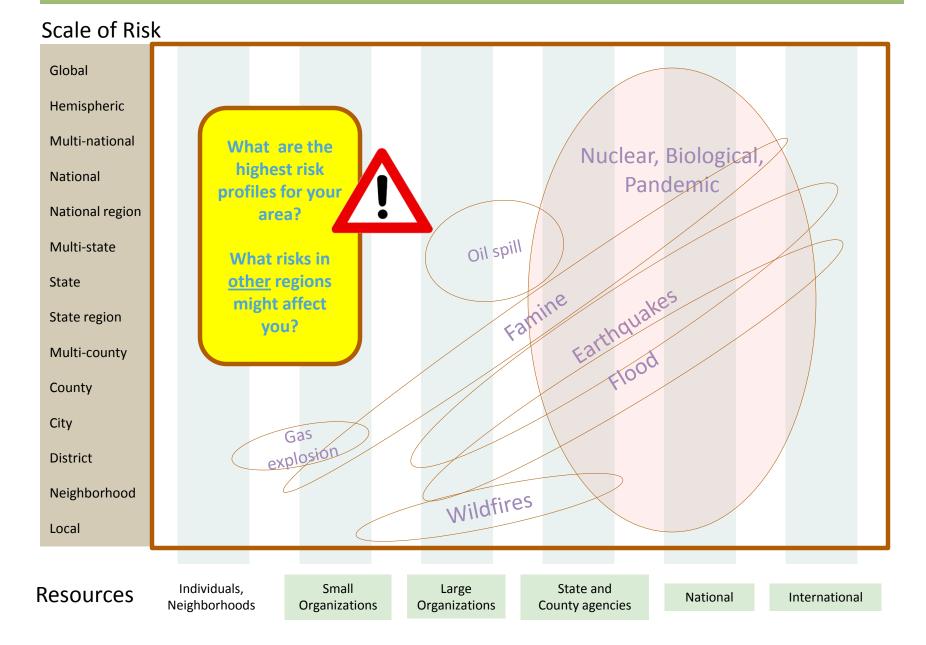


### Who else might need to be involved in your planning?

**Building Science Professionals Contractors and Vendors Children's Working Group Disaster Survivors Emergency Managers and Personnel Fire Service** Government (Federal, local, and state) **HAZUS User Groups** Home (Property) Owners Individuals Institutions **Kids** Language translators Livestock Owners Parents and Teachers Pet Owners Individuals with Access & Functional Needs

Press Resources **Private Sector Tribal Representatives** Universities Volunteers Language translators Livestock Owners Parents and Teachers Pet Owners Individuals with Access & **Functional Needs** Press Resources **Private Sector Tribal Representatives** Universities Volunteers

### **ORGANIZATIONAL RESOURCES**



### A City-based program run by the Fire Department

The Mountain View (California) Fire Department Office of Emergency Services (OES) is responsible for helping city employees, residents, businesses and schools prepare for, respond to and recover from emergencies and disasters, both natural and man-made.

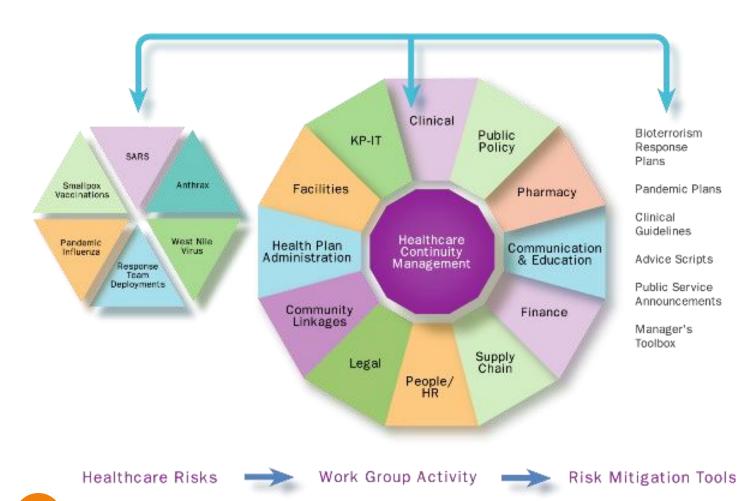
Duties of the Office of Emergency Services include:

- **Preparing** the city by maintaining the city's Emergency Plan and Emergency Operations Center (EOC), and designing and conducting drills and exercises.
- **Training** all city staff on the Standardized Emergency Management System (SEMS) and personal preparedness, as well as recruiting and training members of the city Emergency Response Team (ERT).



- **Planning and coordinating** response for emergencies with other local jurisdictions and Regional, State and Federal Agencies is also facilitated by OES.
- Serving as a resource for schools, businesses, community groups, service organizations and neighborhood associations, providing information, training, assisting with exercises and participating in community events.
- Conducting Community Emergency Response Team (CERT) training to prepare individuals to assist in disaster recovery on teams and with neighborhood groups. Training and certification is offered to individuals, organizations, school districts, companies and neighborhood groups.
- Assisting in the **formation of Neighborhood CERT Groups** which support the CERT program with information to residents and periodic exercises to practice and maintain CERT skills. When 911 services are not available in a disaster, neighborhood groups can be critical in collecting and relaying neighborhood needs to the city's Emergency Operating Center.

### A large-hospital model for business continuity management



#### **10 KEY Operations Concepts**

- Mobilizing Emergency Personnel and Resources
- Warning the Staff and Patients
- Taking Immediate Action
- Caring for Casualties
- Assessing the Damage
- Restoring Essential Services
- Informing the Public and Organization
- Record Keeping
- Planning and Executing Recovery
- Evaluating and Improving Performance

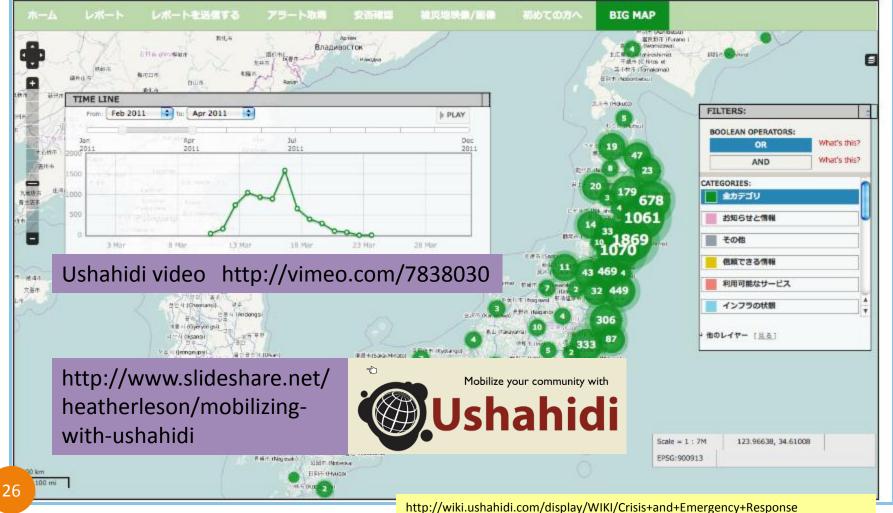
Mention of technologies is for illustrative purposes only. No endorsement or recommendation is implied.

# **Communication Resources**

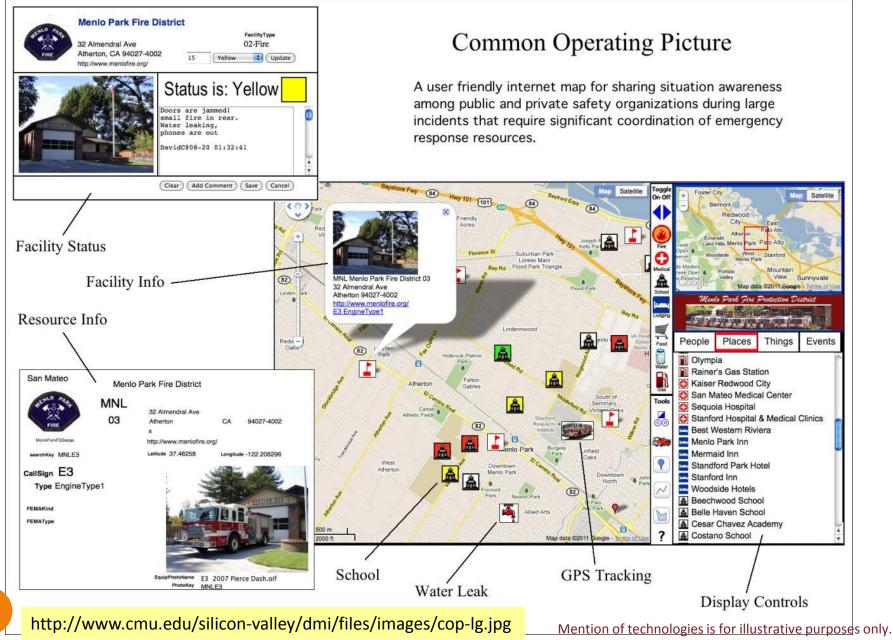
### Ushahidi Crisis and Emergency Response

Added by Heather Leson, last edited by Heather Leson on Apr 20, 2012 (view change)

Mapping Information for crisis or emergency response is one of the best known uses of Ushahidi and Crowdmap. Inspired by the Haiti response map, individuals technology communities have responded with a maps around the world. There are also preparedness maps and simulation projects.

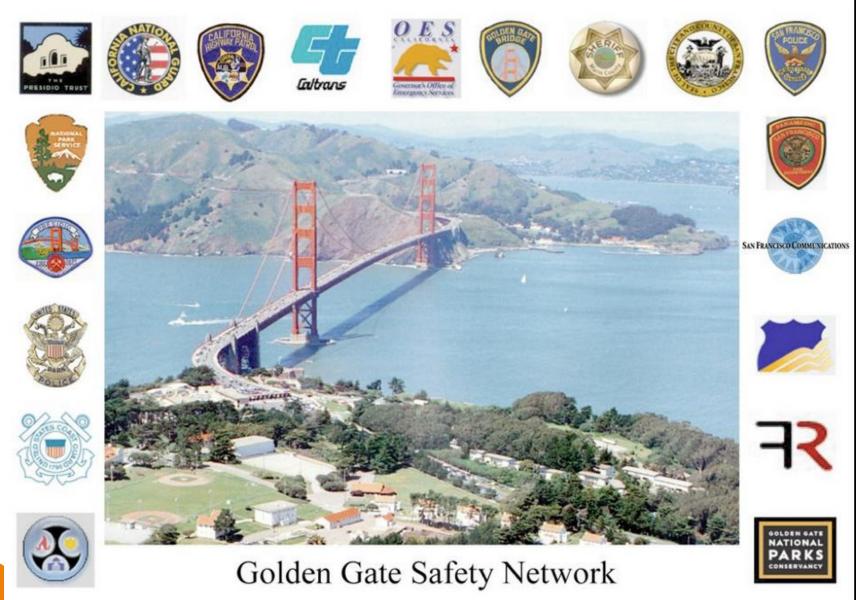


### **The Common Operating Picture Platform**

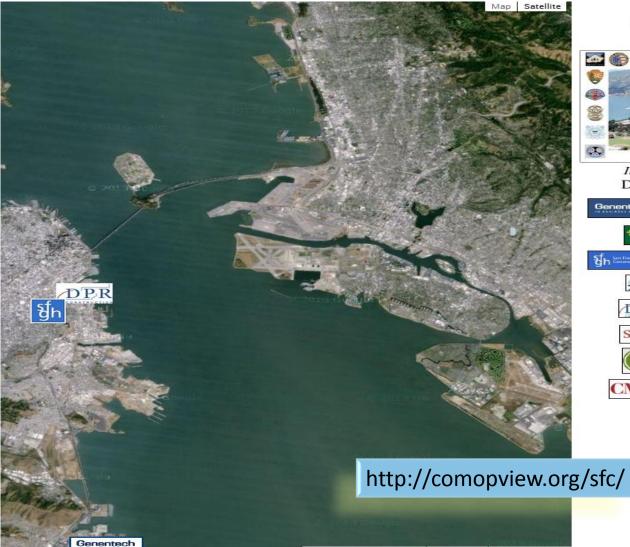


No endorsement or recommendation is implied.

### **Regional Network of Agencies**



### **Regional Overview, Demonstration Sites**

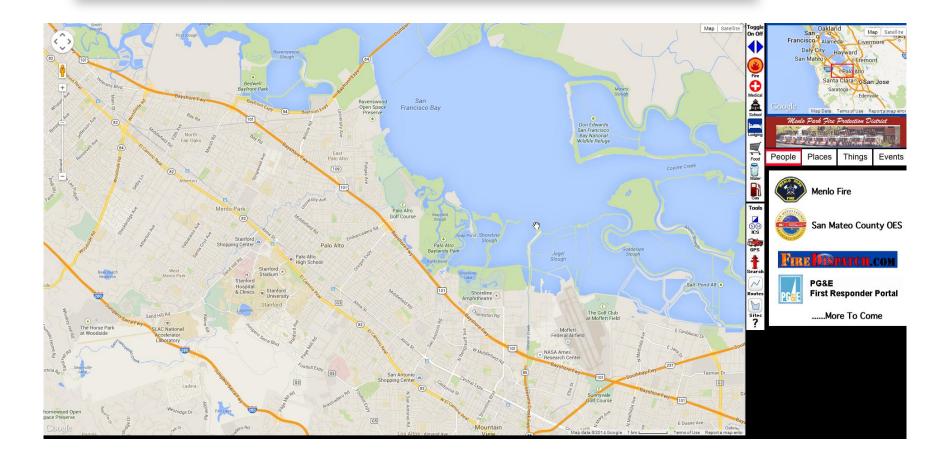




Imagery@2014 TerraMetrics Terms of Use Report a map error

### **City Focus**

### http://dsl017-119-127.sfo1.dsl.speakeasy.net/menlofire/index.html



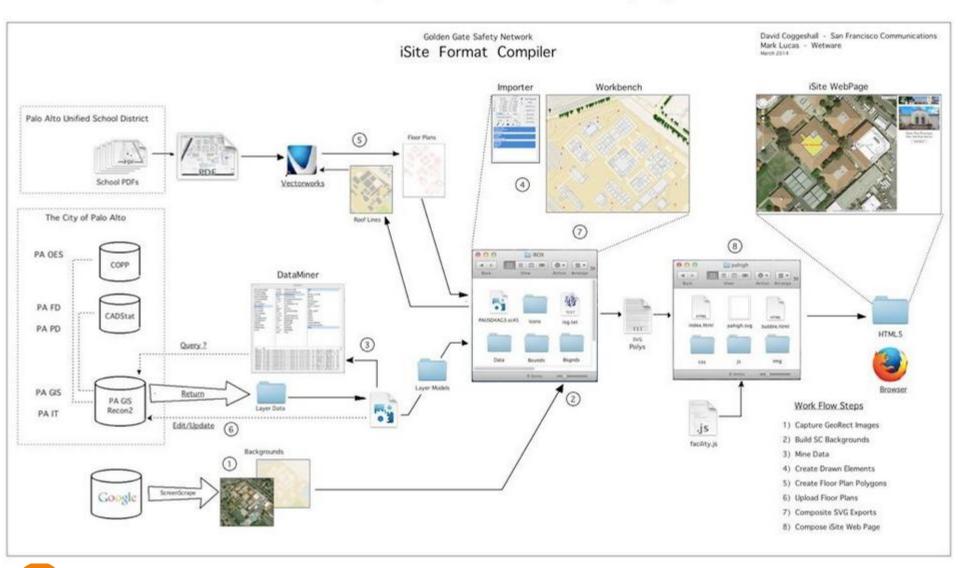
### **Building / Facility Focus**



Carnegie Mellon University Silicon Valley



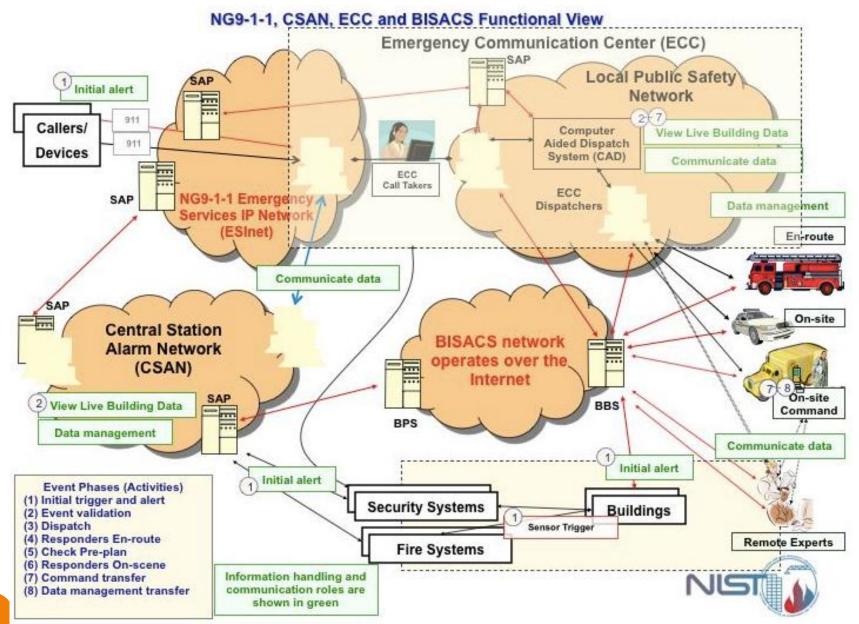
## GGSN iSite Format Compiler PDF to Open Floor Plan Display



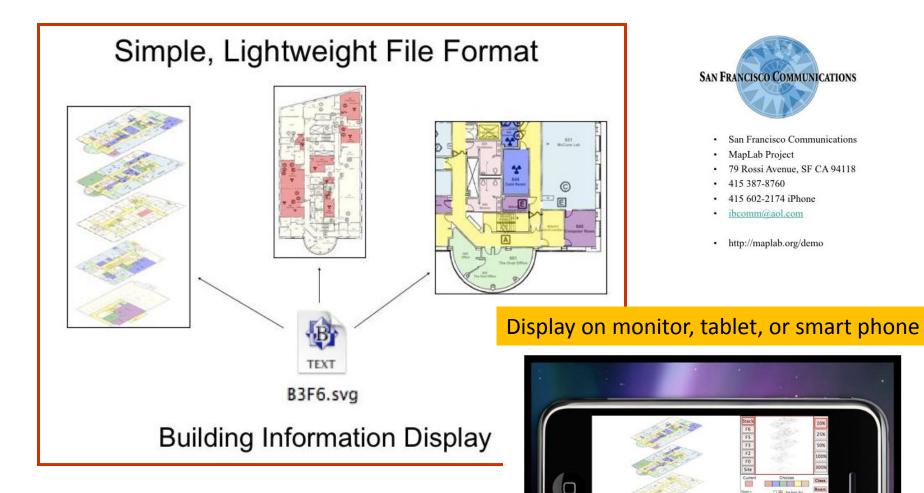
## Safety Element Checklist

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• General 1		Irrigation	^	<ul> <li>Elevator Systems &amp; Keys</li> </ul>	<u>↑↓</u>
<ul> <li>Site and Building Schematics</li> </ul>		inguton	٩		ḿ*
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<ul> <li>Bollards</li> </ul>		<ul> <li>Equipment Positions</li> </ul>		Stairs/Elevators	
<ul> <li>Impassable</li> </ul>		Evacuation Staging Areas		Sprinkler Riser	$\otimes$
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	G			Designated Areas     Evacuation Routes	
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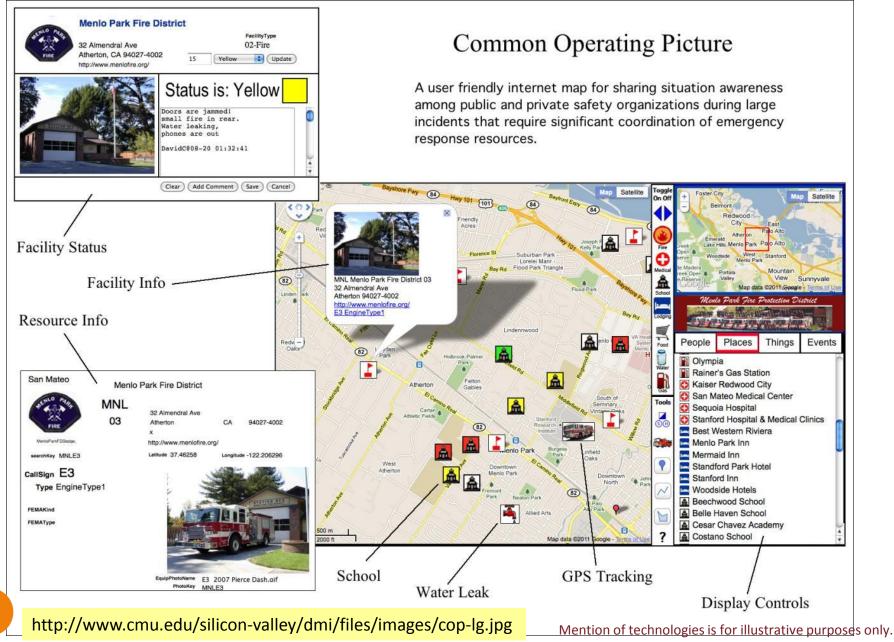
### **CUSTOMIZATION: Identify and Integrate agency data sources**



### **CUSTOMIZATION: Build Layers and Categories**

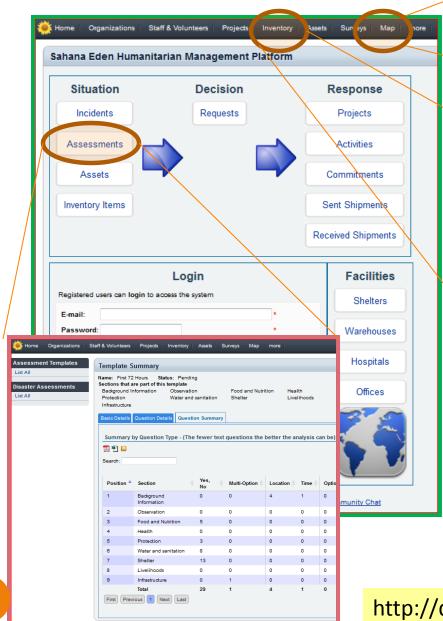


### **The Common Operating Picture Platform**

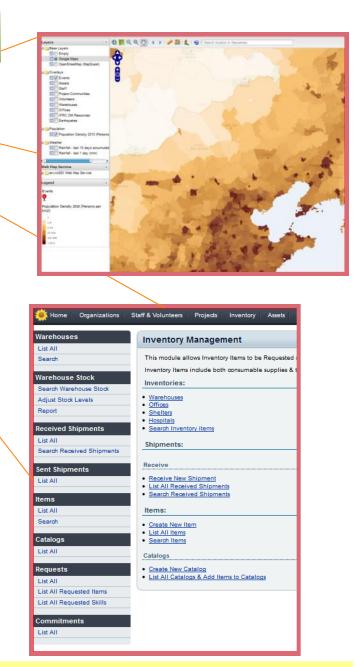


No endorsement or recommendation is implied.

## Sahana Foundation provides comprehensive functionality

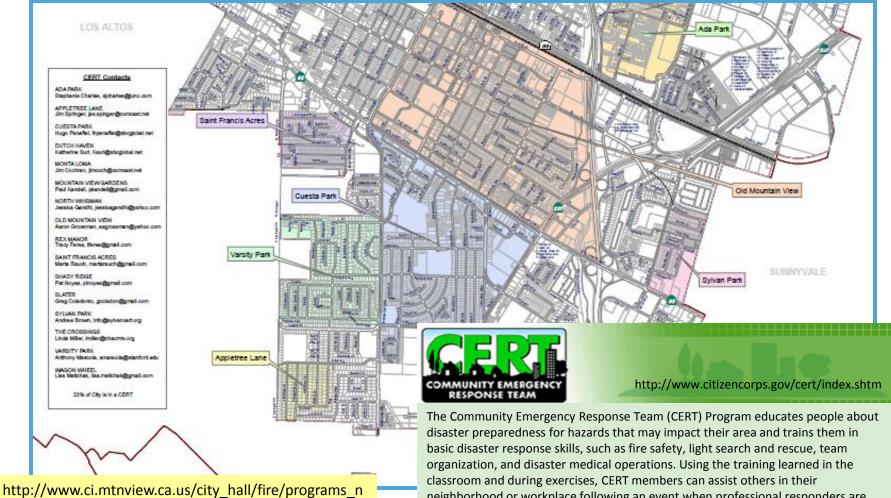


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# http://demo.eden.sahanafoundation.org/eden/

# **CERTs (Community Emergency Response Teams)** may take certain responsibilities in specific neighborhoods that can be plotted onto a Google Earth map



services/cert neighbohood groups.asp

neighborhood or workplace following an event when professional responders are not immediately available to help. CERT members also are encouraged to support emergency response agencies by taking a more active role in emergency preparedness projects in their community.

# **RESOURCES: Google Crisis Response Tool Set**

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# Google Crisis Response

### HOME RESPONSE EFFORTS FOR RESPONDERS FAQ

# Making critical information more accessible in times of disaster

When disaster strikes, people <u>turn to the internet</u> for information. We help ensure the right information is there in these times of need by building tools to collect and share emergency information, and by supporting first responders in using technology to help improve and save lives.

No. into

Photo courtesy of: Bill & Melinda Gates Foundation\*

http://www.google.org/crisisresponse/



accordingly. If you click on a hall a custom dialog is shown which indicates the elevation profile for the trial concerned.



### 🗾 Google Fusion Tables

Gather, visualize and share data online with your staff and other response organizations and constituents. Use Google Fusion Tables to:

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- Visualize your data from shelter lists to power outages instantly as a map or a chart.
- Identify data patterns to aid in crisis decision making
- · Show the world your work in real time by embedding your map or chart in a web page
- Collaborate with other responders by merging your data, allowing you to see all important related information in one place

### http://www.google.com/fusiontables/public/tour/index.html

# **RESOURCES: Google Crisis Response Tool Set**

"Use online technology to quickly reach people in need and to efficiently run your internal operations during a crisis. We recommend you implement these best practices and try out some of the Google tools highlighted ..."

#### **Google Public Alerts** 0

During a crisis, individuals go online to search for the latest emergency information. Google has created a platform to disseminate relevant emergency alerts to users when and where they're searching for them. As a response organization, you can use Public Alerts to get your information to the public. Contact us if you're interested in participating. You can get a head start by following these 4 steps

- Get your alerts into the Common Alerting Protocol (CAP 1.2) standard using some of the resources we created to help you with this process (most commercial alert pushing tools support CAP already)
- Validate that you've set-up your feeds correctly
- Subscribe your alerts to Google Alert Hub and check that they're working
- Contact us when you're ready using this form so we can start on the next steps. You may still be able to work with us even if your alert data does not currently conform to the CAP standard



### **Custom Google Maps**

While many people are familiar with Google Maps for finding directions, responders can also easily create custom Google maps when they need to supply critical crisis information to their teams or to the public. Use custom Google Maps to:

- Mark crisis information such as road closures and resources such as emergency medical stations
- Draw lines and shapes to highlight paths and areas that are covered in debris
- Add your own text, photos, and videos to provide context
- Share your map with co-workers, media outlets, and partners. Control whether it's available publicly, or privately within your network.
- Import KML, KMZ, and RSS formatted data into your map, to host on Google's servers and share



# 📰 Google Person Finder

Following a crisis, people often get separated, and responders play a role in helping people locate one another. Google Person Finder, launched by the Google Crisis Response team, helps with this process by providing an open platform for individuals and organizations to let people know who they're looking for and to enter updates about missing persons. As an organization you can:

- Embed Google Person Finder in your website to allow people to directly access and use the tool
- Download data from Google Person Finder to match with your information or take to the field
- Upload data you've collected into Google Person Finder

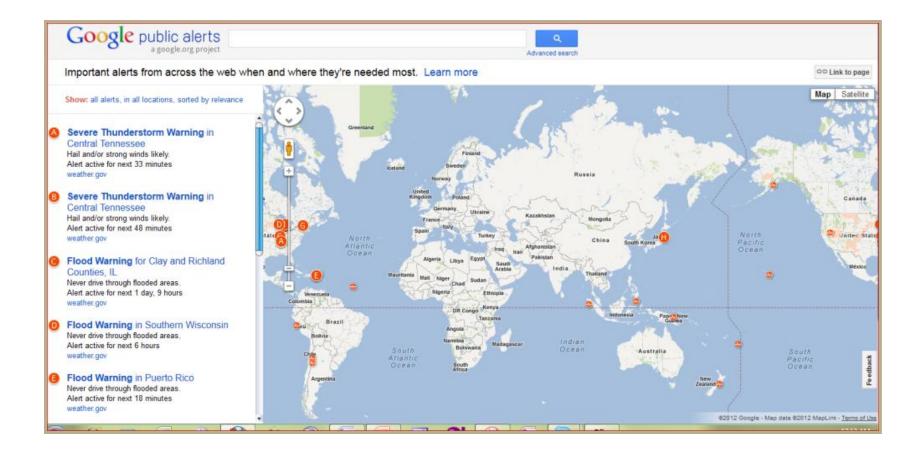
#### **Google Sites**

Easily create and update a website with critical response information from anywhere at any time. You can display a variety of important information in one place-including forms to collect information, videos of the crisis, photos of the devastation, and maps that illustrate resources. Use Google Sites to:

- Create a simple website quickly without having to hire a web developer or know any HTML programming
- Customize the look and feel of your site to show it's from your organization
- Create sub-pages to keep your content organized and easy for viewers to locate
- Protect your information by keeping your site as private or public as you'd like

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# **RESOURCES: Google Public Alerts and Fusion Tables**

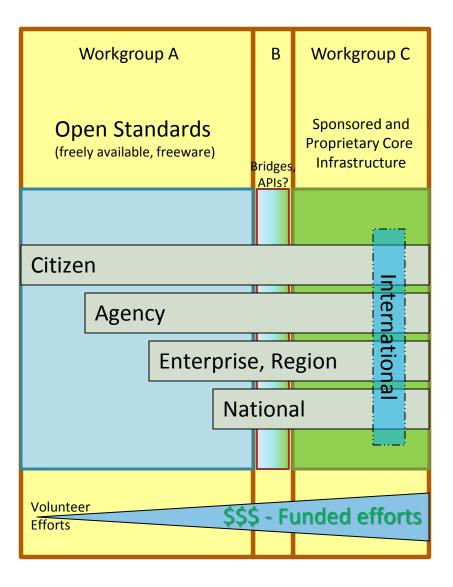


This diagram presents a minimum framework to think about how perhaps to prioritize and align efforts across varying scales of organizational effort and infrastructure development needed to enable DM efforts to cohere, in an environment that will depend on an unpredictable mixture of volunteer/open source and proprietary approaches.

**Workgroup A** would organize end-to-end (citizenthrough-nation scale) efforts around Open Source solutions that would be primarily volunteer/lowcost in nature, building on existing technologies, infrastructure, and organizational capabilities.

**Workgroup C** would focus on sponsored (foundations, FEMA, etc.) and proprietary solutions needed to address more complex, long-term, and mission-critical infrastructure requirements (for citizen-through-nation scale).

**Workgroup B** would focus on integration requirements between A and C.



# **Emergency Electronic Medical Record**



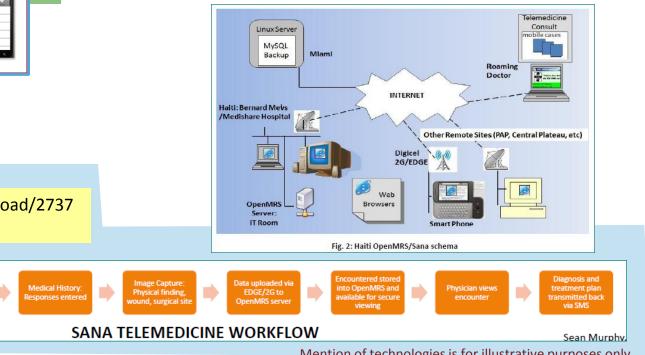
### Protect Yourself & Your Loved Ones in a Crisis with Life-Saving E-mergency Medical Records



E-mergency is the complete emergency medical records system that is designed for one important purpose - to help save lives by providing Emergency Medical Technicians (EMTs) with the immediate, vital information they need to correctly treat you or your loved ones, and avoid medical errors, in the first crucial minutes - while it notifies your contacts with your GPS location.

Designed with the help of Doctors & ENTs, E-mergency instantly gets your up-to-date medical information including medical conditions, allergies, medications - to EMTs on your iPhone, Android phone, Internetenabled phone, or your E-mergency website that EMTs quickly view on their own phones or laptops. So they can make informed treatment decisions and avoid medical errors. While EMTs are doing their job, E-mergency notifies your loved ones with your GPS location - so they can find you, or you can find them, fast. (If you don't have a GPS phone, EMTs add a quick destination message.)

## http://www.mye-mergency.com/



Mention of technologies is for illustrative purposes only. No endorsement or recommendation is implied.

https://www.aamc.org/download/2737 40/data/248\_resource.pdf

Patient Identifying

Info Entered

Form (algorithm)

Selected on

interface

# "Cell-All" Initiative

# **Cell-All Smart Phones for Hazard Detection**

"Homeland Security's Science and Technology Directorate (S&T)'s Cell-All is such an initiative. Cell-All aims to equip cell phones with a sensor capable of detecting deadly chemicals. The technology is ingenious. A chip costing less than a dollar is embedded in a cell phone and programmed to either alert the cell phone carrier to the presence of toxic chemicals in the air, and/or a central station that can monitor how many alerts in an area are being received. One might be a false positive. Hundreds might indicate the need for evacuation."



Hundreds of separate spots on this flake of silicon can be engineered to change color in response to many different chemicals. By capturing the pattern of color changes using a new kind of supermacro lens, researchers plan to create a versatile sensor small enough to fit into a cell phone that can recognize a wide variety of chemical hazards. (Credit: Sailor Lab/UCSD.)

http://www.sciencedaily.com/releases/2010/04/100409162722.htm

The Cell-All initiative was "spearheaded by the Department of Homeland Security's Science and Technology Directorate (S&T), Cell-All aims to equip your cell phone with a sensor capable of detecting deadly chemicals at minimal cost—to the manufacturer (a buck a sensor) and to your phone's battery life. "Our goal is to create a lightweight, cost-effective, power-efficient solution," says Stephen Dennis, Cell-All's program manager.

How would this wizardry work? Just as antivirus software bides its time in the background and springs to life when it spies suspicious activity, so Cell-All regularly sniffs the surrounding air for certain volatile chemical compounds.

When a threat is sensed, a virtual ah-choo! ensues in one of two ways. For personal safety issues such as a chlorine gas leak, a warning is sounded; the user can choose a vibration, noise, text message, or phone call. For catastrophes such as a sarin gas attack, details—including time, location, and the compound—are phoned home to an emergency operations center.

While the first warning is beamed to individuals—a grandmother taking a siesta or a teenager hiking through the woods—the second warning works best with crowds. And that's where the genius of Cell-All lies—in crowdsourcing human safety.

Currently, if a person suspects that something is amiss, he might dial 9-1-1, though behavioral science tells us that it's easier to do nothing. If he does do something, it may be at a risk to his own life. And as is often the case when someone phones in an emergency, the caller may be frantic and difficult to understand, diminishing the quality of information that's relayed to first responders. An even worse scenario: the person may not even be aware of the danger, like the South Carolina woman who last year drove into a colorless, odorless, and poisonous ammonia cloud.

In contrast, anywhere a chemical threat breaks out—a mall, a bus, subway, or office—Cell-All will alert the authorities automatically. Detection, identification, and notification all take place in less than 60 seconds. Because the data are delivered digitally, Cell-All reduces the chance of human error. And by activating alerts from many people at once, Cell-All cleverly avoids the longstanding problem of false positives. The end result: emergency responders can get to the scene sooner and cover a larger area—essentially anywhere people are—casting a wider net than stationary sensors can.

# FUSION OF INFORMATION FROM MULTIPLE SOURCES

# NC4 Reporting Process for Cell-All

# Source

## Cell-All Sensor Detection NOC



Toxic Event Occurs

Developed in partnership with the U.S. Department of Homeland Security Science & Technology Directorate

# **Fusion and Analysis**



#### Initial

Validation and Confirmation

- Geo-location and proximity assessment
- Severity and Type Classification
- Initial incident creation and alert generation

### Ongoing

Research and analysis

Correlation with other NC4 sources and incidents

Update incident (generates update alert) until close

# Alert Recipients

### **Demo Alert Recipients**

EOC/First Responders Individuals who have optedin on the Cell-All website

#### **Consumer Interfaces**

NC4 Risk Center

UICDS Applications

Incident Management



Mention of technologies is for illustrative purposes only. No endorsement or recommendation is implied.

# **ORGANIZATIONAL RESOURCES**



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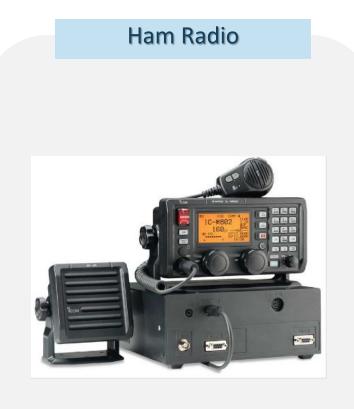
# **Fail-safe Communications**

Walkie Talkie with Bluetooth Adapter



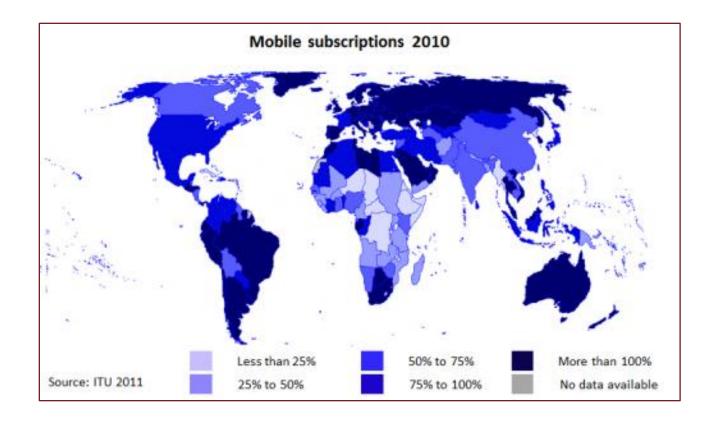
# **Evaluate Radio Options:**

http://www.techwholesale.com /two-way-radio-guide.html



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# You may want to use SMS where it is economically preferable and more reliable



How to Set up an SMS System http://www.mobileactive.org/howtos/how-set-sms-system

> http://mobileactive.org/areaofpractice/Disaster%2 0%2526%20Humanitarian%20Relief

Thank you for your kind attention,

and

Good Luck to us all with our Disaster Management plans!

http://sam-azar.com/?p=93



**Contact Information** 

### Fred Hosea, Ph.D.

Program Director, Research and Innovation Clinical Technology, Kaiser Permanente (for identification purposes only; materials presented do not represent any official positions of Kaiser Permanente) 1800 Harrison Street Berkeley, California USA

Cell:	510-684-6925
Email:	fred.w.hosea@kp.org
Email:	tangofred@gmail.com
Skype:	tangofred
Googletalk:	tangofred